

## Safe Harbor

























 forward-looking statements or information contained herein, which speak as of their respective dates.



 directly comparable GAAP measure can be found attached to this presentation.

## Summary - Consolidated Statement of Operations (GAAP)

| \$ in millions, except per share data | $\mathbf{2 Q 2 3}$ | $\mathbf{2 Q 2 2}$ | 1Q23 | 2Q23 over 2Q22 2Q23 over 1Q23 |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | $\$ 901.0$ | $\$ 692.5$ | $\$ 922.4$ | $30.1 \%$ | $(2.3 \%)$ |
| Gross Margin | $42.6 \%$ | $44.8 \%$ | $43.5 \%$ |  |  |
| Operating Expenses | $\$ 116.6$ | $\$ 152.4$ | $\$ 388.2$ | $(23.5) \%$ | $(70.0 \%)$ |
| Operating Income | $\$ 267.6$ | $\$ 158.0$ | $\$ 13.5$ | $69.4 \%$ | $1,882.2 \%$ |
| Operating Margin | $29.7 \%$ | $22.8 \%$ | $1.5 \%$ |  |  |
| Tax Rate | $(9.1 \%)$ | $15.0 \%$ | $(32.2 \%)$ |  |  |
| Net Income (Loss) | $\$ 197.6$ | $\$ 99.5$ | $(\$ 88.2)$ | $98.6 \%$ | $324.0 \%$ |
| Diluted Earnings (Loss) Per Common | $\$ 1.31$ | $\$ 0.73$ | $(\$ 0.59)$ | $79.5 \%$ | $322.0 \%$ |
| Share |  |  |  |  |  |

## Summary - Consolidated Statement of Operations (Non-GAAP)¹

| \$ in millions, except per share data | $2 Q 23$ | $2 Q 22$ | 1Q23 | 2Q23 over 2Q22 | 2Q23 over 1Q23 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | $\$ 901.0$ | $\$ 692.5$ | $\$ 922.4$ | $30.1 \%$ | (2.3\%) |
| Adjusted Gross Margin - as a \% of <br> Net Sales | $42.6 \%$ | $44.8 \%$ | $44.3 \%$ |  |  |
| Non-GAAP Operating Expenses ${ }^{2}$ | $\$ 183.2$ | $\$ 127.4$ | $\$ 204.3$ | $43.8 \%$ | (10.3\%) |
| Adjusted Operating Income | $\$ 200.9$ | $\$ 183.0$ | $\$ 204.8$ | $9.8 \%$ | (1.9\%) |
| Adjusted Operating Margin | $22.3 \%$ | $26.4 \%$ | $22.2 \%$ |  |  |
| Non-GAAP Tax Rate 3 | $16.3 \%$ | $17.0 \%$ | $16.9 \%$ |  | $(27.2 \%)$ |

1. See GAAP to non-GAAP reconciliation tables in the appendix of this presentation.
2. Excludes amortization expense, deal and transaction costs, integration costs, goodwill impairment, restructuring costs and loss on sale of business and held for sale assets.
3. Reflects the tax effect of non-GAAP adjustments and discrete tax items to GAAP taxes.
4. Excludes the items noted in footnotes 2, interest expense, net, Infineum termination fee, loss on extinguishment of debt and modification, and the tax effect of non-GAAP adjustments.

## Microcontamination Control (MC)

## 2Q23 Highlights

|  |  |  | 2Q23 over 2Q23 over |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| \$ in millions | 2Q23 | 2Q22 | 1Q23 | 2Q22 | 1Q23 |
| Net Revenue | $\$ 283.6$ | $\$ 274.1$ | $\$ 269.3$ | $3.5 \%$ | $5.3 \%$ |
| Segment Profit | $\$ 100.7$ | $\$ 100.1$ | $\$ 96.0$ | $0.6 \%$ | $4.9 \%$ |
| Segment Profit Margin | $35.5 \%$ | $36.5 \%$ | $35.6 \%$ |  |  |
| Adj. Segment Profit ${ }^{1}$ | $\$ 100.7$ | $\$ 100.1$ | $\$ 98.8$ | $0.6 \%$ | $1.9 \%$ |
| Adj. Segment Profit Margin ${ }^{1}$ | $35.5 \%$ | $36.5 \%$ | $36.7 \%$ |  |  |

## Advanced Materials Handling (AMH)

## 2 Q23 Highlights

|  |  |  | 2Q23 over |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 2Q23 over |  |  |  |  |  |
| \$ in millions | 2Q23 | 2Q22 | 1Q23 | 2Q22 | 1Q23 |
| Net Revenue | $\$ 190.4$ | $\$ 224.1$ | $\$ 218.9$ | $(15.0 \%)$ | $(13.0 \%)$ |
| Segment Profit | $\$ 35.8$ | $\$ 46.9$ | $\$ 48.2$ | $(23.7 \%)$ | $(25.6 \%)$ |
| Segment Profit Margin | $18.8 \%$ | $20.9 \%$ | $22.0 \%$ |  |  |
| Adj. Segment Profit ${ }^{1}$ | $\$ 35.8$ | $\$ 46.9$ | $\$ 49.4$ | $(23.7 \%)$ | $(27.5 \%)$ |
| Adj. Segment Profit Margin ${ }^{1}$ | $18.8 \%$ | $20.9 \%$ | $22.6 \%$ |  |  |

Sales decline (SEQ) was driven by FOUPs, partially offset by fluid handling products.

Segment profit margin (adjusted) decline (SEQ) was primarily driven by lower volumes and the ramp up of our new facility in Taiwan.

## Specialty Chemicals and Engineered Materials (SCEM) ${ }^{2}$

## 2Q23 Highlights

| \$ in millions | 2Q23 | 2Q22 | 1Q23 | $\begin{aligned} & \text { 2Q23 over } \\ & 2 \text { Q22 } \end{aligned}$ | $\begin{gathered} \text { 2Q23 over } \\ 1 \text { Q23 } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue ${ }^{1}$ | \$200.1 | \$225.2 | \$198.0 | (11.1)\% | 1.1\% | Sales increase (SEQ) was driven primarily by growth in etching chemistries. |
| Segment Profit ${ }^{1}$ | \$173.3 | \$38.1 | \$3.3 | 354.9\% | 5151.5\% |  |
| Segment Profit Margin | 86.6\% | 16.9\% | 1.7\% |  |  | Segment profit margin (adjusted) decline (SEQ) was driven primarily by unfavorable |
| Adj. Segment Profit ${ }^{1}$ | \$19.9 | \$38.4 | \$23.4 | (48.2)\% | (15.0)\% |  |
| Adj. Segment Profit Margin ${ }^{1}$ | 9.9\% | 17.1\% | 11.8\% |  |  |  |

[^0]
## Advanced Planarization Solutions (APS) ${ }^{2}$

## 2 Q23 Highlights

|  |  |  | 2Q23 over |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| 2Q23 over |  |  |  |  |  |
| \$ in millions | 2Q23 | 2Q22 | 1Q23 | 2Q22 | 1Q23 |
| Net Revenue | $\$ 240.6$ | $\$ 305.3$ | $\$ 250.3$ | $(21.2) \%$ | $(3.9) \%$ |
| Segment Profit (Loss) $)^{1}$ | $\$ 42.4$ | $\$ 84.9$ | $\$(32.8)$ | $(50.1) \%$ | $(229.3) \%$ |
| Segment Profit Margin | $17.6 \%$ | $27.8 \%$ | $(13.1 \%)$ |  |  |
| Adj. Segment Profit ${ }^{1}$ | $\$ 56.1$ | $\$ 77.9$ | $\$ 56.7$ | $(28.0) \%$ | $(1.1) \%$ |
| Adj. Segment Profit Margin ${ }^{1}$ | $23.3 \%$ | $25.5 \%$ | $22.6 \%$ |  |  |

Sales decline (YOY) was primarily driven by the overall decline in the memory market and the impact of the sales restrictions in China.

Sales decline (SEQ) was driven primarily by lower volumes across most product lines, particularly in memory applications.

## Summary - Balance Sheet Items

| \$ in millions | 2Q23 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\$$ 2Q22 |  | 1Q23 |  |  |
| Cash, Cash Equivalents \& Restricted Cash | $\$ 567.0$ | $5.7 \%$ | $\$ 2,743.2$ | $46.8 \%$ | $\$ 709.0$ |
| Accounts Receivable, net | $\$ 436.0$ | $4.4 \%$ | $\$ 381.3$ | $6.5 \%$ | $\$ 511.4$ |
| Inventories | $\$ 740.4$ | $7.5 \%$ | $5.1 \%$ |  |  |
| Net PP\&E | $\$ 1,364.8$ | $13.8 \%$ | $\$ 583.8$ | $10.0 \%$ | $\$ 830.9$ |
| Total Assets | $\$ 9,913.0$ |  | $\$ .3 \%$ |  |  |
| Current Liabilities | $\$ 646.3$ | $6.5 \%$ | $\$ 5,861.2$ | $13.3 \%$ | $\$ 1,464.4$ |
| Long-term Debt, Excluding Current Maturities | $\$ 5,492.0$ | $55.4 \%$ | $\$ 3,408.8$ | $58.2 \%$ |  |
| Total Liabilities | $\$ 6,560.8$ | $66.2 \%$ | $\$ 3,948.5$ | $67.4 \%$ | $\$ 10,067.1$ |
| Total Shareholders' Equity | $\$ 3,352.2$ | $33.8 \%$ | $\$ 1,912.7$ | $32.6 \%$ | $\$ 3,168.2$ |

## Cash Flows

| \$ in millions | 2Q23 | 2Q22 | 1Q23 |
| :---: | :---: | :---: | :---: |
| Beginning Cash Balance | \$709.0 | \$352.7 | \$563.4 |
| Cash provided by operating activities | 127.0 | 110.9 | 151.9 |
| Capital expenditures | (116.1) | (107.7) | (134.0) |
| Proceeds from revolving credit facilities and debt | - | 2,527.3 | 117.2 |
| Payments on revolving credit facilities and debt | (311.5) | (114.0) | (117.2) |
| Proceeds from sale of business | 0.8 | - | 133.5 |
| Payments for dividends | (15.0) | (13.6) | (15.2) |
| Proceeds from termination of alliance agreement | 169.3 | - | - |
| Other investing activities | 0.3 | - | 0.1 |
| Other financing activities | 14.3 | (4.8) | 8.7 |
| Effect of exchange rates | (11.1) | (7.6) | 0.6 |
| Ending Cash Balance | \$567.0 | \$2,743.2 | \$709.0 |
| Free Cash Flow ${ }^{1}$ | \$11.0 | \$3.2 | \$17.9 |
| Adjusted EBITDA ${ }^{2}$ | \$244.6 | \$207.4 | \$251.5 |
| Adjusted EBITDA - as a \% of net sales ${ }^{2}$ | 27.2\% | 30.0\% | 27.3\% |

[^1]
## Outlook

| \$ in millions, except per share data | 3Q23 Guidance | 2Q23 Actual | 1Q23 Actual |
| :---: | :---: | :---: | :---: |
| Net Revenue | \$875-\$900 | \$901.0 | \$922.4 |
| Operating Expenses | \$241-\$245 | \$116.6 | \$388.2 |
| Net Income (Loss) | \$34-\$42 | \$197.6 | \$(88.2) |
| Diluted Earnings (Loss) per Common Share | \$0.23-\$0.28 | \$1.31 | \$(0.59) |
| Operating Margin | 13\%-15\% | 29.7\% | 1.5\% |
| Non-GAAP |  |  |  |
| \$ in millions, except per share data | 3Q23 Guidance | 2Q23 Actual | 1Q23 Actual |
| Net Revenue | \$875-\$900 | \$901.0 | \$922.4 |
| Non-GAAP Operating Expenses ${ }^{1}$ | \$178-\$182 | \$183.2 | \$204.3 |
| Non-GAAP Net Income ${ }^{1}$ | \$86-\$94 | \$99.6 | \$97.8 |
| Diluted non-GAAP Earnings per Common Share ${ }^{1}$ | \$0.57-\$0.62 | \$0.66 | \$0.65 |
| Adjusted EBITDA Margin | 26\% - 27\% | 27.2\% | 27.3\% |



Appendix

Summary Consolidated Statement of Operations - Proforma (Includes CMC results)

| \$ in millions, except per share data | 1Q22 | 2Q22 | 3Q22 | 4Q22 | FY2022 | 1Q23 | 2Q23 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | $\$ 969.1$ | $\$ 1,011.9$ | $\$ 993.8$ | $\$ 946.1$ | $\$ 3,920.9$ | $\$ 922.4$ | $\$ 901.0$ |
| Gross Margin | $45.2 \%$ | $42.4 \%$ | $37.4 \%$ | $42.8 \%$ | $41.9 \%$ | $43.5 \%$ | $42.6 \%$ |
| Operating Expenses | $\$ 218.2$ | $\$ 226.9$ | $\$ 356.8$ | $\$ 260.7$ | $\$ 1,062.6$ | $\$ 388.2$ | $\$ 116.6$ |
| Operating Income | $\$ 219.9$ | $\$ 201.9$ | $\$ 14.9$ | $\$ 143.8$ | $\$ 580.5$ | $\$ 13.5$ | $\$ 267.6$ |
| Operating Margin | $22.7 \%$ | $19.9 \%$ | $1.5 \%$ | $15.2 \%$ | $14.8 \%$ | $1.5 \%$ | $29.7 \%$ |
| EBITDA | $\$ 289.2$ | $\$ 271.3$ | $\$ 125.4$ | $\$ 239.1$ | $\$ 925.0$ | $\$ 117.9$ | $\$ 366.0$ |
| Tax Rate | $16.1 \%$ | $24.8 \%$ | $8.7 \%$ | $11.9 \%$ | $21.5 \%$ | $(32.2) \%$ | $(9.1) \%$ |
| Net Income (Loss) | $\$ 160.3$ | $\$ 140.1$ | $\$(73.7)$ | $\$ 57.4$ | $\$ 284.1$ | $\$(88.2)$ | $\$ 197.6$ |
| Diluted Earnings (Loss) Per | $\$ 1.06$ | $\$ 0.93$ | $\$(0.50)$ | $\$ 0.38$ | $\$ 1.85$ | $\$(0.59)$ | $\$ 1.31$ |

The above pro forma results include the addition of CMC Materials, Inc.'s financials recorded prior to the consummation of the merger with the Company on July 6,2022 to the Company's reported financials and are provided as a complement to, and should be read in conjunction with, the consolidated financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated. No other adjustments have been included.

Summary - Consolidated Statement of Operations (Non-GAAP)-Proforma ${ }^{1}$ (Includes cMC results)

| \$ in millions, except per share data | 1Q22 | 2Q22 | 3Q22 | 4Q22 | FY2022 | 1Q23 | 2Q23 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Revenue | $\$ 958.2$ | $\$ 1,011.7$ | $\$ 993.8$ | $\$ 946.1$ | $\$ 3,909.8$ | $\$ 922.4$ | $\$ 901.0$ |
| Adjusted Gross Margin - as a \% of <br> Net Sales |  |  |  |  |  |  |  |
| Non-GAAP Operating Expenses |  |  |  |  |  |  |  |

1. See Proforma to non-GAAP Proforma reconciliation tables in the appendix of this presentation.
2. 3Q22 excludes charges for fair value write-up of acquired inventory sold, wood treatment and incremental depreciation expense
3. Excludes amortization and incremental depreciation expense, deal costs, integration costs, goodwill impairment, restructuring costs and loss on sale of business and held for sale assets.
4. Reflects the tax effect of non-GAAP adjustments and discrete tax items to GAAP taxes.
5.Excludes the items noted in footnotes 2 and 3, interest expense, net, Infineum termination fee, loss on extinguishment of debt and modification, and the tax effect of non-GAAP adjustments.

## Reconciliation of GAAP Gross Profit to Adjusted Gross Profit

|  | Three months ended |  |  | Six months ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ in millions | July 1, 2023 | July 2, 2022 | April 1, 2023 | July 1, 2023 | July 2, 2022 |
| Net sales | \$901.0 | \$692.5 | \$922.4 | \$1,823.4 | \$1,342.1 |
| Gross profit-GAAP | \$384.2 | \$310.4 | \$401.7 | \$785.9 | \$620.2 |
| Adjustments to gross profit: |  |  |  |  |  |
| Restructuring costs ${ }^{\text {a }}$ * | - | - | 7.4 | 7.4 | - |
| Adjusted gross profit | \$384.2 | \$310.4 | \$409.1 | \$793.3 | \$620.2 |
|  |  |  |  |  |  |
| Gross margin - as a \% of net sales | 42.6\% | 44.8\% | 43.5\% | 43.1\% | 46.2\% |
| Adjusted gross margin - as a \% of net sales | 42.6\% | 44.8\% | 44.3\% | 43.5\% | 46.2\% |

## Reconciliation of GAAP Operating Expenses and Tax Rate to Non-GAAP Operating Expenses and Tax Rate

|  | Three months ended |  |  |
| :---: | :---: | :---: | :---: |
| \$ in millions | July 1, 2023 | July 2, 2022 | April 1, 2023 |
| GAAP operating expenses | \$116.6 | \$152.4 | \$388.2 |
| Adjustments to operating expenses: |  |  |  |
| Goodwill impairment ${ }^{\text {* }}$ | - | - | 88.9 |
| Deal and transaction costs ${ }^{\text {b* }}$ | - | 2.4 | 3.0 |
| Integration costs: |  |  |  |
| Professional fees ${ }^{\text {c }}$ | 13.3 | 9.5 | 12.0 |
| Severance costs ${ }^{\text {* }}$ | 1.0 | - | 1.4 |
| Retention costs ${ }^{\text {* }}$ | 0.4 | - | 1.3 |
| Other costs ${ }^{\text {* }}$ | 3.9 | 0.6 | 2.2 |
| Contractual and non-cash integration costs - CMC retention costs ${ }^{*}$ | - | - | - |
| Restructuring costs $\mathrm{g}^{*}$ | - | - | 3.9 |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {** }}$ | 14.9 | - | 13.6 |
| Amortization of intangible assets ${ }^{\text {* }}$ | 54.7 | 12.5 | 57.6 |
| Gain on termination of alliance agreement w* | (154.8) | - | - |
| Non-GAAP operating expenses | \$183.2 | \$127.4 | \$204.3 |
| GAAP tax rate | (9.1\%) | 15.0\% | (32.2\%) |
| Other | 25.4\% | 2.0\% | 49.1\% |
| Non-GAAP tax rate | 16.3\% | 17.0\% | 16.9\% |

[^2]Reconciliation of GAAP Net Income to Adjusted Operating Income and Adjusted EBITDA

| \$ in millions | Three Months Ended |  |  | Six months ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 1, 2023 | July 2, 2022 | April 1, 2023 | July 1, 2023 | July 2, 2022 |
| Net sales | \$901.0 | \$692.5 | \$922.4 | \$1,823.4 | \$1,342.1 |
| Net income (loss) | 197.6 | 99.5 | (88.2) | 109.5 | 225.2 |
| Net income (loss) - as a \% of net sales | 21.9\% | 14.4\% | (9.6\%) | 6.0\% | 16.8\% |
| Adjustments to net income (loss): |  |  |  |  |  |
| Income tax (benefit) expense | (16.5) | 17.5 | 21.5 | 5.0 | 37.4 |
| Interest expense, net | 78.6 | 31.3 | 84.8 | 163.4 | 44.2 |
| Other expense, net | 7.9 | 9.7 | 4.6 | 3.2 | 14.5 |
| GAAP - Operating income | \$267.6 | \$158.0 | \$13.5 | \$281.1 | \$321.3 |
| Operating margin - as a \% of net sales | 29.7\% | 22.8\% | 1.5\% | 15.4\% | 23.9\% |
| Goodwill impairment ${ }^{\text {* }}$ | - | - | 88.9 | 88.9 | - |
| Deal and transaction costs ${ }^{\text {b* }}$ | - | 2.4 | 3.0 | 3.0 | 7.4 |
| Integration costs: |  |  |  |  |  |
| Professional fees ${ }^{\text {c }}$ | 13.3 | 9.5 | 12.0 | 25.3 | 10.3 |
| Severance costs ${ }^{\text {* }}$ | 1.0 | - | 1.4 | 2.3 | - |
| Retention costs ${ }^{\text {* }}$ | 0.4 | - | 1.3 | 1.6 | - |
| Other costs ${ }^{\text {* }}$ | 3.8 | 0.6 | 2.3 | 6.2 | 1.2 |
| Restructuring costs ${ }^{\text {g }}$ | - | - | 11.2 | 11.2 | - |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {* }}$ | 14.9 | - | 13.6 | 28.6 | - |
| Amortization of intangible assets ${ }^{\text {* }}$ | 54.7 | 12.5 | 57.6 | 112.3 | 25.1 |
| Gain on termination of alliance agreement w * | (154.8) | - | - | (154.8) | - |
| Adjusted operating income | \$200.9 | \$183.0 | \$204.8 | \$405.7 | \$365.3 |
| Adjusted operating margin - as a \% of net sales | 22.3 \% | 26.4 \% | 22.2 \% | 22.2 \% | 27.2 \% |
| Depreciation | \$43.7 | \$24.4 | \$46.7 | \$90.5 | \$48.3 |
| Adjusted EBITDA | \$244.6 | \$207.4 | \$251.5 | \$496.2 | \$413.6 |
| Adjusted EBITDA - as a \% of net sales | 27.2 \% | 30.0 \% | 27.3 \% | 27.2 \% | 30.8 \% |

## Reconciliation of GAAP Net Income and Diluted Earnings per Common Share to Non-GAAP Net Income and Diluted Non-GAAP Earnings per Common Share

| \$ in millions, except per share data | Three months ended |  |  | Six months ended |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 1, 2023 | July 2, 2022 | April 1, 2023 | July 1, 2023 | July 2, 2022 |
| GAAP net income (loss) | \$197.6 | \$99.5 | \$(88.2) | \$109.5 | \$225.2 |
| Adjustments to net income (loss): |  |  |  |  |  |
| Goodwill impairment ${ }^{\text {* }}$ | - | - | 88.9 | 88.9 | - |
| Deal and transaction costs ${ }^{\text {b * }}$ | - | 2.4 | 3.0 | 3.0 | 7.4 |
| Integration costs: |  |  |  |  |  |
| Professional fees ${ }^{\text {* }}$ | 13.3 | 9.5 | 12.0 | 25.3 | 10.3 |
| Severance costs ${ }^{\text {* }}$ | 1.0 | - | 1.4 | 2.3 | - |
| Retention costs ${ }^{*}$ | 0.4 | - | 1.3 | 1.6 | - |
| Other costs ${ }^{\text {* }}$ | 3.8 | 0.7 | 2.4 | 6.2 | 1.1 |
| Contractual and non-cash integration costs ${ }^{\circ}$ * | - | - | - | - | - |
| Restructuring costs $\mathrm{g}^{*}$ | - | - | 11.2 | 11.2 | - |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {h * }}$ | 14.9 | - | 13.6 | 28.6 | - |
| Amortization of intangible assets ${ }^{\text {* }}$ | 54.7 | 12.5 | 57.6 | 112.3 | 25.1 |
| Loss on extinguishment of debt and modification ${ }^{\text {** }}$ | 4.5 | - | 3.9 | 8.4 | - |
| Infineum termination fee, net ${ }^{\text {* }}$ | - | - | (10.9) | (10.9) | - |
| Interest expense, net ${ }^{\text {m*}}$ | - | 22.7 | - | - | 27.4 |
| Tax effect of adjustments to net income (loss) and discrete items ${ }^{\text {n }}$ | (35.8) | (10.5) | 1.6 | (34.2) | (14.6) |
| Gain on sale of termination of alliance agreement ${ }^{\text {w }}$ | (154.8) | - | - | (154.8) | - |
| Non-GAAP net income | \$99.6 | \$136.8 | \$97.8 | \$197.4 | \$281.9 |
| Diluted earnings (loss) per common share | \$1.31 | \$0.73 | \$(0.59) | \$0.73 | \$1.65 |
| Effect of adjustments to net income | \$(0.65) | \$0.27 | \$1.24 | \$0.58 | \$0.42 |
| Diluted non-GAAP earnings per common share | \$0.66 | \$1.00 | \$0.65 | \$1.31 | \$2.07 |
| Weighted average diluted shares outstanding | 150,837 | 136,454 | 149,426 | 150,609 | 136,503 |
| Effect of adjustment to diluted weighted average shares outstanding | - | - | 955 | - | - |
| Diluted non-GAAP weighted average shares outstanding | 150,837 | 136,454 | 150,381 | 150,609 | 136,503 |

[^3]
## Reconciliation of GAAP Outlook to Non-GAAP Outlook

| \$ in millions | Third-Quarter Outlook |
| :---: | :---: |
| Reconciliation GAAP operating expenses to non-GAAP operating expenses |  |
| GAAP operating expenses | \$241-\$245 |
| Adjustments to net income: |  |
| Deal, transaction and integration costs | 12 |
| Amortization of intangible assets | 51 |
| Non-GAAP operating expenses | \$178-\$182 |
| \$ in millions | Third-Quarter Outlook |
| Reconciliation GAAP net income to non-GAAP net income |  |
| GAAP net income | \$34-\$42 |
| Adjustments to net income: |  |
| Deal, transaction and integration costs | 12 |
| Amortization of intangible assets | 51 |
| Income tax effect | (11) |
| Non-GAAP net income | \$86-\$94 |
|  | Third-Quarter Outlook |
| Reconciliation GAAP diluted earnings per share to non-GAAP diluted earnings per share |  |
| Diluted earnings per common share | \$0.23-\$0.28 |
| Adjustments to diluted earnings per common share: |  |
| Deal, transaction and integration costs | 0.09 |
| Amortization of intangible assets | 0.34 |
| Income tax effect | (0.09) |
| Diluted non-GAAP earnings per common share | \$0.57-\$0.62 |

## Reconciliation of GAAP Outlook to Non-GAAP Outlook (continued)

| \$ in millions | Third-Quarter Outlook |
| :---: | :---: |
| Reconciliation GAAP Operating Margin to non-GAAP Operating Margin and Adjusted EBITDA Margin |  |
| Net sales | \$875-\$900 |
| GAAP - Operating income | \$118-\$133 |
| Operating margin - as a \% of net sales | 13\%-15\% |
| Deal, transaction and integration costs | 12 |
| Amortization of intangible assets | 51 |
| Adjusted operating income | \$181-\$196 |
| Adjusted operating margin - as a \% of net sales | 21\%-22\% |
| Depreciation | 47 |
| Adjusted EBITDA | \$228-\$243 |
| Adjusted EBITDA - as a \% of net sales | 26\% - $27 \%$ |

## Proforma Segment Trend Data Unaudited ${ }^{1} 2$

| \$ in millions | Q122 |  | Q222 |  | Q322 |  | Q422 |  | FY 2022 |  | Q123 |  | Q223 YTD 2023 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM | \$ | 221.4 | \$ | 225.4 | \$ | 224.2 | \$ | 204.2 | \$ | 875.2 | \$ | 198.0 | \$ | 200.1 | \$ | 398.1 |
| APS |  | 299.1 |  | 305.3 |  | 293.9 |  | 253.8 |  | 1,152.1 |  | 250.3 |  | 240.6 |  | 490.9 |
| MC |  | 266.6 |  | 274.1 |  | 280.6 |  | 284.7 |  | 1,106.0 |  | 269.3 |  | 283.6 |  | 552.9 |
| AMH |  | 198.1 |  | 224.1 |  | 210.4 |  | 213.9 |  | 846.5 |  | 218.9 |  | 190.3 |  | 409.2 |
| Inter-segment elimination |  | (16.1) |  | (17.0) |  | (15.3) |  | (10.5) |  | (58.9) |  | (14.1) |  | (13.6) |  | (27.7) |
| Total Sales | \$ | 969.1 | \$ | 1,011.9 | \$ | 993.8 | \$ | 946.1 | \$ | 3,920.9 | \$ | 922.4 | \$ | 901.0 | \$ | 1,823.4 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Segment Profit: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM | \$ | 52.2 | \$ | 38.1 | \$ | 34.2 | \$ | 14.8 | \$ | 139.3 | \$ | 3.3 | \$ | 173.3 | \$ | 176.6 |
| FV Step-up ${ }^{4}$ |  | - |  | - |  | 5.1 |  | - |  | 5.1 |  | - |  | - |  | - |
| SCEM Segment Profit (Loss) Adjusted | \$ | 52.2 | \$ | 38.1 | \$ | 39.3 | \$ | 14.8 | \$ | 144.4 | \$ | 3.3 | \$ | 173.3 | \$ | 176.6 |
| APS | \$ | 88.9 | \$ | 84.9 | \$ | 18.9 | \$ | 56.7 | \$ | 249.4 | \$ | (32.8) | \$ | 42.4 | \$ | 9.6 |
| Depreciation ${ }^{3}$ |  | (7.0) |  | (7.0) |  | - |  | - |  | (14.0) |  | - |  | - |  | - |
| FV Step-up ${ }^{4}$ |  | - |  | - |  | 56.8 |  | - |  | 56.8 |  | - |  | - |  | - |
| APS Segment Profit Adjusted | \$ | 81.9 | \$ | 77.9 | \$ | 75.7 | \$ | 56.7 | \$ | 292.2 | \$ | (32.8) | \$ | 42.4 | \$ | 9.6 |
| MC | \$ | 98.6 | \$ | 100.1 | \$ | 105.3 | \$ | 107.4 | \$ | 411.4 | \$ | 96.0 | \$ | 100.7 | \$ | 196.7 |
| AMH | \$ | 46.7 | \$ | 46.9 | \$ | 42.1 | \$ | 48.0 | \$ | 183.7 | \$ | 48.2 | \$ | 35.8 | \$ | 84.0 |
| Total Segment Profit | \$ | 279.4 | \$ | 263.0 | \$ | 262.4 | \$ | 226.9 | \$ | 1,031.7 | \$ | 114.7 | \$ | 352.2 | \$ | 466.9 |

[^4]
## Proforma Segment Trend Data Unaudited ${ }^{12}$ (continued)

| \$ in millions | Q122 |  | Q222 |  | Q322 |  | Q422 |  | FY 2022 |  | Q123 |  |  | Q223 |  | YTD 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Segment Profit | \$ | 279.4 | \$ | 263.0 | \$ | 262.4 | \$ | 226.9 | \$ | 1,031.7 | \$ | 114.7 | \$ | 352.2 | \$ | 466.9 |
| Amortization of intangible assets |  | 28.5 |  | 28.3 |  | 65.3 |  | 53.5 |  | 175.6 |  | 57.6 |  | 54.7 |  | 112.3 |
| Additional Amortization ${ }^{3}$ |  | 30.6 |  | 30.6 |  | - |  | - |  | 62.8 |  | - |  | - |  | - |
| Transaction Expenses ${ }^{4}$ |  | (17.8) |  | (22.3) |  | (111.0) |  | (22.4) |  | (173.5) |  | (20.0) |  | (18.4) |  | (38.4) |
| Unallocated expenses |  | 38.0 |  | 39.9 |  | 120.3 |  | 29.7 |  | 227.9 |  | 43.6 |  | 29.9 |  | 73.5 |
| Total Operating Income | \$ | 200.1 | \$ | 186.5 | \$ | 187.8 | \$ | 166.1 | \$ | 738.9 | \$ | 33.5 | \$ | 286.0 | \$ | 319.5 |

[^5]Proforma Non-GAAP Segment Trend Data Unaudited ${ }^{1} 2$

| \$ in millions | Q122 |  | Q222 |  | Q322 |  | Q422 |  | FY 2022 |  | Q123 |  | Q223 |  | YTD 2023 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales - Proforma |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM | \$ | 221.4 | \$ | 225.4 | \$ | 224.2 | \$ | 204.2 | \$ | 875.2 | \$ | 198.0 | \$ | 200.1 | \$ | 398.1 |
| APS |  | 299.1 |  | 305.3 |  | 293.9 |  | 253.8 |  | 1,152.1 |  | 250.3 |  | 240.6 |  | 490.9 |
| MC |  | 266.6 |  | 274.1 |  | 280.6 |  | 284.7 |  | 1,106.0 |  | 269.3 |  | 283.6 |  | 552.9 |
| AMH |  | 198.1 |  | 224.1 |  | 210.4 |  | 213.9 |  | 846.5 |  | 218.9 |  | 190.3 |  | 409.2 |
| Inter-segment elimination |  | (16.1) |  | (17.0) |  | (15.3) |  | (10.5) |  | (58.9) |  | (14.1) |  | (13.6) |  | (27.7) |
| Total Sales | \$ | 969.1 | \$ | 1,011.9 | \$ | 993.8 | \$ | 946.1 | \$ | 3,920.9 | \$ | 922.4 | \$ | 901.0 | \$ | 1,823.4 |
| Adjusted Segment Proforma Sales: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM | \$ | 210.5 | \$ | 225.2 | \$ | 224.2 | \$ | 204.2 | \$ | 864.1 | \$ | 198.0 | \$ | 200.1 | \$ | 398.1 |
| APS |  | 299.1 |  | 305.3 |  | 293.9 |  | 253.8 |  | 1,152.1 |  | 250.3 |  | 240.6 |  | 490.9 |
| MC |  | 266.6 |  | 274.1 |  | 280.6 |  | 284.7 |  | 1,106.0 |  | 269.3 |  | 283.6 |  | 552.9 |
| AMH |  | 198.1 |  | 224.1 |  | 210.4 |  | 213.9 |  | 846.5 |  | 218.9 |  | 190.3 |  | 409.2 |
| Inter-segment elimination |  | (16.1) |  | (17.0) |  | (15.3) |  | (10.5) |  | (58.9) |  | (14.1) |  | (13.6) |  | (27.7) |
| Total Adjusted Sales | \$ | 958.2 | \$ | 1,011.7 | \$ | 993.8 | \$ | 946.1 | \$ | 3,909.8 | \$ | 922.4 | \$ | 901.0 | \$ | 1,823.4 |
| Adjusted SCEM segment Sales: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM segment Sales | \$ | 221.4 | \$ | 225.4 | \$ | 224.2 | \$ | 204.2 | \$ | 875.2 | \$ | 198.0 | \$ | 200.1 | \$ | 398.1 |
| Removal of wood treatment sales ${ }^{\text {r * }}$ |  | (10.9) |  | (0.2) |  | - |  | - |  | (11.1) |  | - |  | - |  | - |
| SCEM adjusted segment sales | \$ | 210.5 |  | 225.2 |  | 224.2 | \$ | 204.2 | \$ | 864.1 |  | 198.0 | \$ | 200.1 | \$ | 398.1 |

[^6][^7]Proforma Non-GAAP Segment Trend Data Unaudited ${ }^{1} 2$
(continued)

| \$ in millions | Q122 |  | Q222 |  | Q322 |  | Q422 |  | FY 2022 |  | Q123 |  | Q223 |  | YTD 2023 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Segment Profit - GAAP |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM | \$ | 52.2 | \$ | 38.1 | \$ | 39.3 | \$ | 14.8 | \$ | 144.4 | \$ | 3.3 | \$ | 173.3 | \$ | 176.6 |
| APS |  | 81.9 |  | 77.9 |  | 75.7 |  | 56.7 |  | 292.2 |  | (32.8) |  | 42.4 |  | 9.6 |
| MC |  | 98.6 |  | 100.1 |  | 105.3 |  | 107.4 |  | 411.4 |  | 96.0 |  | 100.7 |  | 196.7 |
| AMH |  | 46.7 |  | 46.9 |  | 42.1 |  | 48.0 |  | 183.7 |  | 48.2 |  | 35.8 |  | 84.0 |
| Total Segment profit | \$ | 279.4 | \$ | 263.0 | \$ | 262.4 | \$ | 226.9 | \$ | 1,031.7 | \$ | 114.7 | \$ | 352.2 | \$ | 466.9 |
| Amortization of intangible assets ${ }^{\text {i * }}$ |  | 59.9 |  | 59.7 |  | 65.3 |  | 53.5 |  | 238.4 |  | 57.6 |  | 54.7 |  | 112.3 |
| Unallocated expenses |  | 20.2 |  | 17.6 |  | 9.3 |  | 7.3 |  | 54.4 |  | 23.6 |  | 11.5 |  | 35.1 |
| Total Operating Income | \$ | 199.3 | \$ | 185.7 | \$ | 187.8 | \$ | 166.1 | \$ | 738.9 | \$ | 33.5 | \$ | 286.0 | \$ | 319.5 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adjusted Segment Profit : |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SCEM segment profit | \$ | 52.2 | \$ | 38.1 | \$ | 39.3 | \$ | 14.8 | \$ | 144.4 | \$ | 3.3 | \$ | 173.3 | \$ | 176.6 |
| Adjustments for wood treatment ${ }^{\text {* }}$ |  | (7.4) |  | 0.3 |  | - |  | - |  | (7.1) |  | - |  | - |  | - |
| Other adjustments ${ }^{\text {* }}$ |  | (3.3) |  | - |  | - |  | - |  | (3.3) |  | - |  |  |  | - |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {* * }}$ |  | - |  | - |  | - |  | - |  | - |  | 13.6 |  | 1.3 |  | 14.9 |
| Severance - Restructuring $\mathrm{g}^{*}$ |  | - |  | - |  | - |  | - |  | - |  | 6.5 |  | - |  | 6.5 |
| Gain on sale of termination of alliance agreement w * |  | - |  | - |  | - |  | - |  | - |  | - |  | (154.8) |  | (154.8) |
| SCEM adjusted segment profit | \$ | 41.5 | \$ | 38.4 | \$ | 39.3 | \$ | 14.8 | \$ | 134.0 | \$ | 23.4 | \$ | 19.8 | \$ | 43.3 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | - |
| MC segment Profit | \$ | 98.6 | \$ | 100.1 | \$ | 105.3 | \$ | 107.4 | \$ | 411.4 | \$ | 96.0 | \$ | 100.7 | \$ | 196.7 |
| Severance - Restructuring ${ }^{\text {* }}$ |  | - |  | - |  | - |  | - |  | - |  | 2.8 |  | - |  | 2.8 |
| MC adjusted segment profit | \$ | 98.6 | \$ | 100.1 | \$ | 105.3 | \$ | 107.4 | \$ | 411.4 | \$ | 98.8 | \$ | 100.7 | \$ | 199.5 |

1 During the three months ended October 1, 2022, the Company realigned its financial reporting structure reflecting management and organizational changes. The Company will report its financial performance based on four reportable segments: Specialty Chemicals and Engineered Materials (SCEM), Microcontamination Control (MC), Advanced Material Handling (AMH) and Advanced Planarization Solutions (APS). The following prior year information has been recast to reflect this realignment
${ }^{2}$ The above pro forma results include the addition of CMC Materials, Inc.'s net sales and segment profit amounts recorded prior to the consummation of the merger with the Company on July 6,2022 to the Company's reported GAAP net sales and segment profit amounts related to businesses that were transferred to the above business segments after the effectiveness of the merger and are provided as a complement to, and should be read in conjunction with, the condensed financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated.
*See footnotes section for reference

Proforma Non-GAAP Segment Trend Data Unaudited ${ }^{1} 2$ (continued)


[^8]
## Reconciliation of Proforma Net Sales to Proforma Non-GAAP Net Sales

| \$ in millions | Q122 | Q222 | Q322 | Q422 | FY 2022 | Q123 | Q223 | YTD 2023 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Proforma net sales $^{1}$ | $\$ 969.1$ | $\$ 1,011.9$ | $\$ 993.8$ | $\$ 946.1$ | $\$ 3,920.9$ | $\$ 922.4$ | $\$ 901.0$ | $\$ 1,823.4$ |
| Removal of Wood treatmentr $^{*}$ | 10.9 | 0.2 | - | - | 11.1 | - | - | - |
| Proforma Non-GAAP net sales |  | $\$ 958.2$ | $\$ 1,011.7$ | $\$ 993.8$ | $\$ 946.1$ | $\$ 3,909.8$ | $\$ 922.4$ | $\$ 901.0$ |

## Reconciliation of Proforma Gross Profit to Proforma Adjusted Gross Profit

| \$ in millions | Q122 | Q222 | Q322 | Q422 | FY 2022 | Q123 | Q223 | YTD 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proforma Gross Margin | \$438.0 | \$428.8 | \$371.7 | \$404.5 | \$1,643.0 | \$401.7 | \$384.2 | \$785.9 |
| Proforma Gross Margin -as a \% of GAAP net sales | 45.7 \% | 42.4 \% | 37.4 \% | 42.8 \% | 41.9 \% | 43.5 \% | 42.6 \% | 43.1 \% |
| Inventory step-up ${ }^{\text {* }}$ | - | - | 61.9 | - | 61.9 | - | - | - |
| Wood treatment ${ }^{\text {* }}$ | (7.4) | 0.3 | - | - | (7.1) | - | - | - |
| Incremental Depreciation expense ${ }^{\text {* }}$ | (4.5) | (4.5) | - | - | (9.0) | - | - | - |
| Restructuring costs $\mathrm{g}^{*}$ | - | - | - | - | - | 7.4 |  | 7.4 |
| Proforma Non-GAAP gross margin | \$426.1 | \$424.6 | \$433.6 | \$404.5 | \$1,688.8 | \$409.1 | \$384.2 | \$793.3 |
| Proforma Gross Margin - as a \% of Non-GAAP net sales | 44.5 \% | 42.0 \% | 43.6 \% | 42.8 \% | 43.2 \% | 44.3 \% | 42.6 \% | 43.5 \% |

[^9]Reconciliation of Proforma Operating Expenses and Tax Rate to Proforma Non-GAAP
Operating Expenses and Non-GAAP Tax Rate

| \$ in millions | Q122 | Q222 | Q322 | Q422 | FY 2022 | Q123 | Q223 | YTD 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proforma Operating Expense | \$218.2 | \$226.9 | \$356.8 | \$260.7 | \$1,062.6 | \$388.2 | \$116.6 | \$504.8 |
| Goodwill impairment ${ }^{\text {* }}$ | - | - | - | - | - | 88.9 | - | 88.9 |
| Deal and transaction costs ${ }^{\text {b * }}$ | 17.3 | 12.1 | 31.9 | 0.3 | 61.6 | 3.0 | - | 3.0 |
| Integration costs: |  |  |  |  |  |  |  |  |
| Professional fees c* | 0.7 | 9.5 | 11.4 | 13.7 | 35.3 | 12.0 | 13.3 | 25.3 |
| Severance costs ${ }^{\text {* }}$ | - | - | 4.0 | 2.3 | 6.3 | 1.4 | 0.9 | 2.3 |
| Retention costs ${ }^{\text {* }}$ | - | - | 1.5 | 0.5 | 2.0 | 1.3 | 0.4 | 1.7 |
| Other costs ${ }^{\text {* }}$ | - | 0.7 | 3.9 | 2.1 | 6.7 | 2.3 | 4.0 | 6.3 |
| CMC Retention ${ }^{*}$ | - | - | 14.5 | 3.5 | 18.0 | - | - | - |
| Stock-based compensation alignment ${ }^{\text {p * }}$ | - | - | 21.6 | - | 21.6 | - | - | - |
| Change in control costs $\mathrm{q}^{*}$ | - | - | 22.3 | - | 22.3 | - | - | - |
| Restructuring costs $\mathrm{g}^{*}$ | - | - | - | - | - | 3.8 | - | 3.8 |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {* }}$ | - | - | - | (0.3) | (0.3) | 13.6 | 14.9 | 28.5 |
| Amortization of intangible assets ${ }^{\text {* * }}$ | 28.5 | 28.3 | 65.3 | 53.5 | 175.6 | 57.6 | 54.7 | 112.3 |
| Other ${ }^{\text {* }}$ | (3.2) | - | - | - | (3.2) | - | - | - |
| Incremental depreciation expenses* | (2.5) | (2.5) | - | - | (5.0) | - | - | - |
| Gain on termination of alliance agreement w* | - | - | - | - | - | - | (154.8) | (154.8) |
| Proforma Non-GAAP Operating Expense | \$177.4 | \$178.8 | \$180.4 | \$185.1 | \$721.7 | \$204.3 | \$183.2 | \$387.5 |
|  |  |  |  |  |  |  |  |  |
| GAAP tax rate | 16.1\% | 24.8\% | 8.7\% | 11.9\% | 21.5\% | (32.2\%) | (9.1\%) | 4.3\% |
| Other | (0.8\%) | (1.9\%) | 12.6\% | 0.3\% | (3.4\%) | 49.1\% | 26.0\% | 12.0\% |
| Non-GAAP tax rate | 15.3\% | 22.9\% | 21.2\% | 12.3\% | 18.1\% | 16.9\% | 16.9\% | 16.3\% |

*See footnotes section for reference

Reconciliation of Proforma Net Income to Proforma Adjusted Operating Income and Adjusted EBITDA

| \$ in millions | Q122 | Q222 | Q322 | Q422 | FY 2022 | Q123 | Q223 | YTD 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$969.1 | \$1,011.9 | \$993.8 | \$946.1 | \$3,920.9 | \$922.4 | \$901.0 | \$1,823.4 |
| Net income (loss) | 160.3 | 140.1 | (73.8) | 57.5 | 284.1 | (88.2) | 197.7 | 109.5 |
| Net income (loss) - as a \% of proforma GAAP net sales | 16.5 \% | 13.8 \% | (7.4\%) | 6.1 \% | 7.2 \% | (9.6)\% | 21.9 \% | 6.0 \% |
| Adjustments to net income (loss): |  |  |  |  |  |  |  |  |
| Income tax expense (benefit) | 30.9 | 46.3 | (7.0) | 7.8 | 78.0 | 21.5 | (16.5) | 5.0 |
| Interest expense, net | 22.4 | 5.7 | 82.8 | 82.0 | 192.9 | 84.8 | 78.6 | 163.4 |
| Other expense, net | 6.3 | 9.8 | 12.9 | (3.5) | 25.5 | (4.6) | 7.8 | 3.2 |
| Proforma Operating Income | \$219.9 | \$201.9 | \$14.9 | \$143.8 | \$580.5 | \$13.5 | \$267.6 | \$281.1 |
| Proforma Operating Income - as a \% of proforma net sales | 22.7 \% | 20.0 \% | 1.5 \% | 15.2 \% | 14.8 \% | 1.5 \% | 29.7 \% | 15.4 \% |
| Amortization of intangible assets ${ }^{\text {* }}$ | 28.5 | 28.3 | 65.3 | 53.5 | 175.6 | 57.6 | 54.7 | 112.3 |
| Depreciation | 40.8 | 41.1 | 45.2 | 41.8 | 168.9 | 46.8 | 43.8 | 90.6 |
| Adjusted EBITDA | \$289.2 | \$271.3 | \$125.4 | \$239.1 | \$925.0 | \$117.9 | \$366.0 | \$483.9 |
| Adjusted EBITDA as a \% of proforma net sales | 29.8 \% | 26.8 \% | 12.6 \% | 25.3 \% | 23.6 \% | 12.8 \% | 40.6 \% | 26.5 \% |

Reconciliation of Proforma Net Income to Proforma Adjusted Operating Income Non-GAAP and Adjusted EBITDA Non-GAAP

| \$ in millions | Q122 | Q222 | Q322 | Q422 | FY 2022 | Q123 | Q223 | YTD 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proforma Operating Income | \$219.9 | \$201.9 | \$14.9 | \$143.8 | \$580.5 | \$13.5 | \$267.6 | \$281.1 |
| Proforma Operating Income - as a \% of proforma net sales | 22.7 \% | 20.0 \% | 1.5 \% | 15.2 \% | 14.8 \% | 1.5 \% | 29.7 \% | 15.4 \% |
| Wood treatment (net margin impact) ${ }^{\text {r* }}$ | (7.4) | 0.3 | - | - | (7.1) | - | - | - |
| Charge for fair value write-up of acquired inventory sold ${ }^{\text {** }}$ | - | - | 61.9 | - | 61.9 | - | - | - |
| Goodwill impairment ${ }^{\text {* }}$ | - | - | - | - | - | 88.9 | - | 88.9 |
| Deal and transaction costs ${ }^{\text {b* }}$ | 17.3 | 12.1 | 31.9 | 0.3 | 61.6 | 3.0 | - | 3.0 |
| Integration costs: |  |  |  |  |  |  |  |  |
| Professional fees ${ }^{\text {c*}}$ | 0.7 | 9.5 | 11.4 | 13.7 | 35.3 | 12.0 | 13.3 | 25.3 |
| Severance costs ${ }^{\text {* }}$ | - | - | 4.0 | 2.3 | 6.3 | 1.4 | 0.9 | 2.3 |
| Retention costs ${ }^{\text {* }}$ | - | - | 1.5 | 0.5 | 2.0 | 1.3 | 0.4 | 1.7 |
| Other costs ${ }^{\text {f }}$ | - | 0.7 | 3.9 | 2.1 | 6.7 | 2.3 | 3.9 | 6.2 |
| CMC Retention ${ }^{\text {* }}$ | - | - | 14.5 | 3.5 | 18.0 | - | - | - |
| Stock-based compensation alignment ${ }^{\mathrm{p}^{*}}$ | - | - | 21.6 | - | 21.6 | - | - | - |
| Change in control costs $\mathrm{q}^{*}$ | - | - | 22.3 | - | 22.3 | - | - | - |
| Restructuring costs ${ }^{\text {g * }}$ | - | - | - | - | - | 11.2 | - | 11.2 |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {* * }}$ | - | - | - | (0.3) | (0.3) | 13.6 | 14.9 | 28.5 |
| Amortization of intangible assets ${ }^{\text {* * }}$ | 28.5 | 28.3 | 65.3 | 53.5 | 175.6 | 57.6 | 54.7 | 112.3 |
| Other ${ }^{\text {* }}$ | (3.2) | - | - | - | (3.2) | - | - | - |
| Incremental depreciation expense ${ }^{\text {s*}}$ | (7.0) | (7.0) | - | - | (14.0) | - | - | - |
| Gain on sale of termination of alliance agreement w | - | - | - | - | - | - | (154.8) | (154.8) |
| Proforma Operating Income - Non-GAAP | \$248.8 | \$245.8 | \$253.2 | \$219.4 | \$967.2 | \$204.8 | \$200.9 | \$405.7 |
| Proforma Non-GAAP Operating Income - as a \% of proforma Non-GAAP net sales | 26.0 \% | 24.3 \% | 25.5 \% | 23.2 \% | 24.7 \% | 22.2 \% | 22.3 \% | 22.2 \% |
| Depreciation | 47.8 | 48.2 | 45.2 | 41.9 | 183.1 | 46.8 | 43.7 | 90.5 |
| Adjusted EBITDA | \$296.6 | \$294.0 | \$298.4 | \$261.3 | \$1,150.3 | \$251.6 | \$244.6 | \$496.1 |
| Adjusted EBITDA as a \% of proforma Non-GAAP net sales | 31.0\% | 29.1\% | 30.0\% | 27.6\% | 29.3\% | 27.3\% | 27.1\% | 27.2\% |

Reconciliation of Proforma Net Income and Diluted EPS to Proforma Non-GAAP Net Income and Diluted Non-GAAP EPS

| \$ in millions, except per share data | Q122 | Q222 | Q322 | Q422 | FY 2022 | Q123 | Q223 | YTD 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proforma Net Income (Loss) | \$160.3 | \$140.1 | \$(73.8) | \$57.5 | \$284.1 | \$(88.2) | \$197.7 | \$109.5 |
| Adjustments to Proforma Net Income (Loss): |  |  |  |  |  |  |  |  |
| Charge for fair value write-up of acquired inventory sold ${ }^{\text {t*}}$ | - | - | 61.9 | - | 61.9 | - | - | - |
| Goodwill impairment ${ }^{\text {a }}$ | - | - | - | - | - | 88.9 | - | 88.9 |
| Deal and transaction costs ${ }^{\text {b* }}$ | 17.3 | 12.1 | 31.9 | 0.3 | 61.6 | 3.0 | - | 3.0 |
| Integration costs: |  |  |  |  |  |  |  |  |
| Professional fees ${ }^{*}$ * | 0.7 | 9.5 | 11.4 | 13.7 | 35.3 | 12.0 | 13.3 | 25.3 |
| Severance costs ${ }^{\text {d }}$ | - | - | 4.0 | 2.3 | 6.3 | 1.4 | 0.9 | 2.3 |
| Retention costs ${ }^{*}$ | - |  | 1.5 | 0.5 | 2.0 | 1.3 | 0.4 | 1.7 |
| Other costs ${ }^{\text {f* }}$ | - | 0.7 | 3.9 | 2.1 | 6.7 | 2.3 | 3.9 | 6.2 |
| Contractual and non-cash integration costs |  |  |  |  |  |  |  | - |
| CMC Retention ${ }^{\circ}{ }^{*}$ | - | - | 14.5 | 3.5 | 18.0 | - | - | - |
| Stock-based compensation alignment $\mathrm{p}^{*}$ | - | - | 21.6 | - | 21.6 | - | - | - |
| Change in control costs ${ }^{\text {* }}$ | - | - | 22.3 | - | 22.3 | - | - | - |
| Restructuring costs $\mathrm{g}^{*}$ | - | - | - | - | - | 11.2 | - | 11.2 |
| Loss from the sale of QED and held for sales assets of EC ${ }^{\text {* }}$ | - | - | - | - | - | 13.6 | 14.9 | 28.5 |
| Amortization of intangible assets ${ }^{\text {* }}$ | 28.5 | 28.3 | 65.3 | 53.5 | 175.6 | 57.6 | 54.7 | 112.3 |
| Loss on extinguishment of debt and modification ${ }^{*}{ }^{*}$ | - | - | 2.2 | 1.1 | 3.3 | 3.9 | 4.4 | 8.3 |
| Infineum termination fee, net ${ }^{*}$ | - | - | - | - | - | (10.9) | - | (10.9) |
| Interest expense, net ${ }^{\text {m* }}$ | 4.7 | 22.7 | 2.4 | - | 29.8 | - | - | - |
| Other ${ }^{\text {j* }}$ | (3.2) | - | - | (0.3) | (3.5) | - | - | - |
| Interest rate swap gain ${ }^{*}$ | - | (35.0) | - | - | (35.0) | - | - | - |
| Wood treatment (net margin affect) ${ }^{*}$ | (7.4) | 0.3 | - | - | (7.1) | - | - | - |
| Incremental interest expense ${ }^{\text {U }}$ | (62.3) | (62.3) | - | - | (124.6) | - | - | - |
| Incremental depreciation expense ${ }^{s^{*}}$ | (7.0) | (7.0) | - | - | (14.0) | - | - | - |
| Gain on sale of termination of alliance agreement w* | - | - | - | - | - | - | (154.8) | (154.8) |
| Tax effect of adjustments to net income (loss) and discrete items ${ }^{\mathrm{n}^{*}}$ | 6.0 | 10.6 | (41.5) | (9.6) | (34.5) | 1.6 | (35.8) | (34.2) |
| Proforma Non-GAAP net income | \$137.6 | \$120.0 | \$127.6 | \$124.6 | \$509.8 | \$97.8 | \$99.6 | \$197.3 |
| Diluted earnings per common share | \$1.06 | \$0.93 | \$(0.50) | \$0.38 | \$1.89 | \$(0.59) | \$1.31 | \$0.73 |
| Effect of adjustments to net income | \$(0.15) | \$(0.13) | \$1.35 | \$0.45 | \$1.50 | \$1.24 | \$(0.65) | \$0.58 |
| Diluted non-GAAP earnings per common share | \$0.91 | \$0.80 | \$0.85 | \$0.83 | \$3.39 | \$0.65 | \$0.66 | \$1.31 |
| Weighted average diluted shares outstanding - Proforma | 150.8 | 150.7 | 148.6 | 149.9 | 150.3 | 149.4 | 150.8 | 150.6 |
| Weighted average diluted shares outstanding - Proforma Non-GAAP | 150.8 | 150.7 | 149.7 | 149.9 | 150.3 | 150.4 | 150.8 | 150.6 |

[^10]
## Footnotes

a. Non-cash impairment charges associated with goodwill.
b. Non-recurring deal and transaction costs associated with the CMC acquisition and completed and announced divestitures.
c. Represents professional and vendor fees recorded in connection with services provided by consultants, accountants, lawyers and other vendors to assist us in integrating recent acquisitions into our operations. These fees arise outside of the ordinary course of our continuing operations.
d. Represent severance charges resulting from cost-saving initiatives from recent acquisitions.
e. Represents retention charges related directly to the CMC acquisition and completed and announced divestitures, and are not part of our normal, recurring cash operating expenses.
f. Represents other employee related costs and other costs incurred relating to the CMC acquisition and completed and announced divestitures. These costs arise outside of the ordinary course of our continuing operations.
g. Restructuring charges resulting from cost-saving initiatives.
h. Non-recurring loss from the sale of business and held for sale assets.
i. Non-cash amortization expense associated with intangibles acquired in acquisitions.
j. Other miscellaneous adjustments.
k. Non-recurring loss on extinguishment of debt and modification of our debt.
I. Non-recurring gain from the termination fee with Infineum.
m . Non-recurring interest costs related to the financing of the CMC acquisition.
n . The tax effect of pre-tax adjustments to net income (loss) was calculated using the applicable marginal tax rate for each respective year
o. Represents non-recurring costs associated with the CMC retention program that was agreed upon and set forth in the definitive acquisition agreement.
p. Represents the non-cash incremental expense associated with adopting retirement vesting obligations on Entegris equity awards, similar to those of CMC equity awards.
q. Relates to the CMC change in control agreements that were in place with management prior to the acquisition and the associated expense post-acquisition.
r. The adjustment relates to removal of net sales or net margin related to CMC's wood treatment business. Prior to the acquisition, CMC operated a wood treatment business, which manufactured and sold wood treatment preservatives for utility poles and crossarms. CMC exited this business during the first half of 2022, prior to our acquisition of CMC. The wood treatment business had no ongoing sales at the time of acquisition and removed for comparable purposes.
s. Represents the preliminary pro forma adjustment to recognize changes to straight-line depreciation expense resulting from the fair value adjustments to acquired property, plant, and equipment. The preliminary fair value of the property, plant and equipment may not represent the actual value of the property, plant and equipment when the Merger is completed resulting in a potential difference in straight-line depreciation expense, and that difference may be material.
t. Represents the additional cost of goods sold recognized in connection with the step-up of inventory valuation. Entegris will recognize the increased value of inventory in cost of sales as the inventory is sold, which for purposes of these pro forma presentation is assumed to occur within the first quarter of 2021 based on inventory turns and is nonrecurring in nature.
u. Interest expense on the new debt raised to fund in part the consideration paid to effect the Merger using the effective interest rates.
v. The elimination of interest expense, net of the gain on the termination of two swap instruments which were terminated on June 24,2022 associated with the extinguished CMC Materials debt outstanding
w. Gain on termination of alliance agreement with MacDermid Enthone.


[^0]:    1. See GAAP to non-GAAP reconciliation tables in the appendix of this presentation.
    2. 2022 is reported on a proforma basis, see proforma to proforma non-GAAP reconciliation tables in the appendix of this presentation.
[^1]:    1. Equals cash from operations less capital expenditures.
    2. See GAAP to non-GAAP reconciliation tables in the appendix of this presentation
[^2]:    *See footnotes section for reference

[^3]:    *See footnotes section for reference

[^4]:    During the three months ended October 1, 2022, the Company realigned its financial reporting structure reflecting management and organizational changes. The Company will report its financia performance based on four reportable segments: Specialty Chemicals and Engineered Materials (SCEM), Microcontamination Control (MC), Advanced Material Handling (AMH) and Advanced Planarization Solutions (APS). The following prior year information has been recast to reflect this realignment
    ${ }^{2}$ The above pro forma results include the addition of CMC Materials, Inc.'s net sales and segment profit amounts recorded prior to the consummation of the merger with the Company on July 6 , 2022 to the Company's reported GAAP net sales and segment profit amounts related to businesses that were transferred to the above business segments after the effectiveness of the merger and are provided as a complement to, and should be read in conjunction with, the condensed financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated, see table below.
    ${ }^{3}$ Represents the preliminary pro forma adjustment to recognize changes to straight-line depreciation expense resulting from the fair value adjustments to acquired property, plant, and equipment. The preliminary fair value of the property, plant and equipment may not represent the actual value of the property, plant and equipment when the Merger is completed resulting in a potential difference in straight-line depreciation expense, and that difference may be material.
    ${ }^{4}$ Represents the additional cost of goods sold recognized in connection with the step-up of inventory valuation. Entegris will recognize the increased value of inventory in cost of sales as the inventory is sold, which for purposes of these pro forma presentation is assumed to occur within the first quarter of 2021 based on inventory turns and is non-recurring in nature.

[^5]:    ${ }^{1}$ During the three months ended October 1, 2022, the Company realigned its financial reporting structure reflecting management and organizational changes. The Company will report its financia performance based on four reportable segments: Specialty Chemicals and Engineered Materials (SCEM), Microcontamination Control (MC), Advanced Material Handling (AMH) and Advanced Planarization Solutions (APS). The following prior year information has been recast to reflect this realignment
    ${ }^{2}$ The above pro forma results include the addition of CMC Materials, Inc.'s net sales and segment profit amounts recorded prior to the consummation of the merger with the Company on July 6 , 2022 to the Company's reported GAAP net sales and segment profit amounts related to businesses that were transferred to the above business segments after the effectiveness of the merger and are provided as a complement to, and should be read in conjunction with, the condensed financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated, see table below.
    ${ }^{3}$ Represents estimated incremental straight-line amortization expense resulting from the allocation of purchase consideration to definite-lived intangible assets subject to amortization.
    ${ }^{4}$ Represents one-time transaction and integration related costs for both Entegris and CMC that are excluded in the historical financial statements in connection with the Merger including bank fees, lega fees, consulting fees, severance payments, retention payments, CICSPA, and other transaction expenses.

[^6]:    ${ }^{1}$ During the three months ended October 1, 2022, the Company realigned its financial reporting structure reflecting management and organizational changes. The Company will report its financial performance based on four reportable segments: Specialty Chemicals and Engineered Materials (SCEM), Microcontamination Control (MC), Advanced Material Handling (AMH) and Advanced Planarization Solutions (APS). The following prior year information has been recast to reflect this realignment
    ${ }^{2}$ The above pro forma results include the addition of CMC Materials, Inc.'s net sales and segment profit amounts recorded prior to the consummation of the merger with the Company on July 6 , 2022 to the Company's reported GAAP net sales and segment profit amounts related to businesses that were transferred to the above business segments after the effectiveness of the merger and are provided as a complement to, and should be read in conjunction with, the condensed financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated.

[^7]:    *See footnotes section for reference

[^8]:    During the three months ended October 1, 2022, the Company realigned its financial reporting structure reflecting management and organizational changes. The Company will report its financial performance based on four reportable segments: Specialty Chemicals and Engineered Materials (SCEM), Microcontamination Control (MC), Advanced Material Handling (AMH) and Advanced Planarization Solutions (APS). The following prior year information has been recast to reflect this realignment
    ${ }^{2}$ The above pro forma results include the addition of CMC Materials, Inc.'s net sales and segment profit amounts recorded prior to the consummation of the merger with the Company on July 6 , 2022 to the Company's reported GAAP net sales and segment profit amounts related to businesses that were transferred to the above business segments after the effectiveness of the merger and are provided as a complement to, and should be read in conjunction with, the condensed financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated.

[^9]:    ${ }^{1}$ The above pro forma results include the addition of CMC Materials, Inc.'s financials recorded prior to the consummation of the merger with the Company on July 6,2022 to the Company's reported financials and are provided as a complement to, and should be read in conjunction with, the consolidated financial statements to better facilitate the assessment and measurement of the Company's operating performance. Intercompany sales between the Company and CMC Materials, Inc have been eliminated. No other adjustments have been included

[^10]:    31 *See footnotes section for reference

